

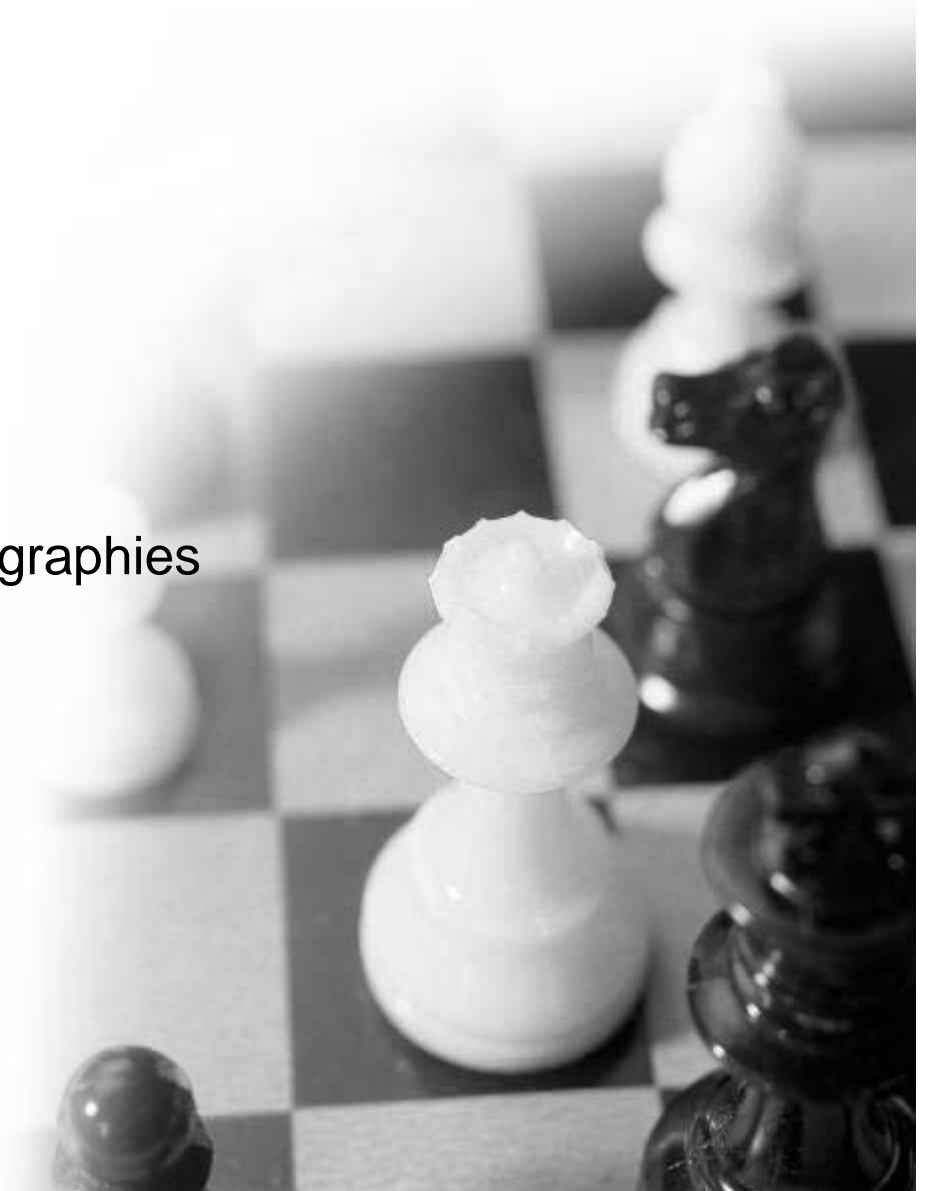
Driving Our Strategy Forward

24th October 2007

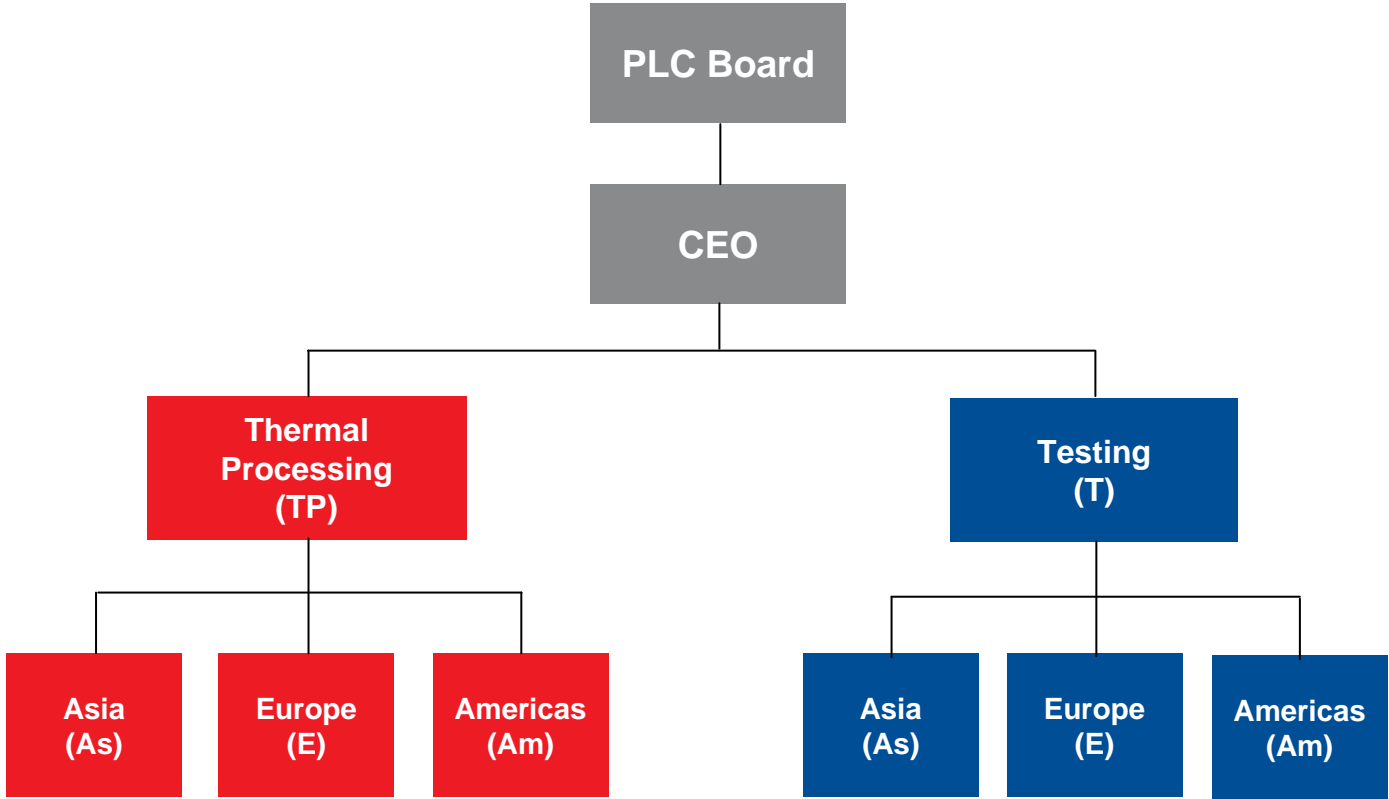
Our Strategic Plan



- 15% CAGR Revenue
 - Organic
 - Outsourcing
 - Bolt-on Acquisitions
- Mid teens ROCE
- Balance SBUs
- Increase presence in developing geographies



Group Organisational Structure



Global Growth

The early years...



Number of Facilities*

Thermal Processing Group: 20

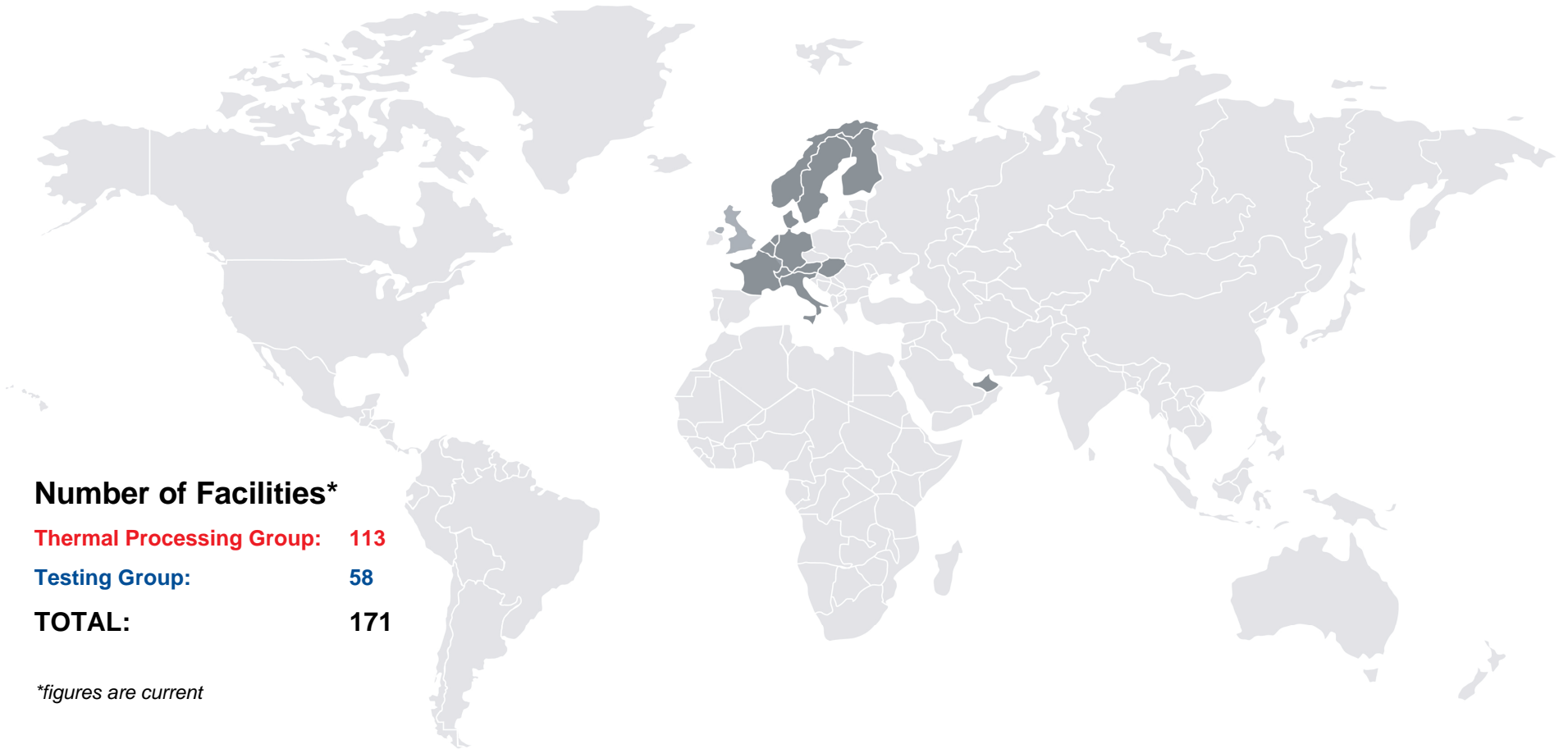
Testing Group: 36

TOTAL: 56

**figures are current*

Global Growth

European expansion...



Number of Facilities*

Thermal Processing Group: 113

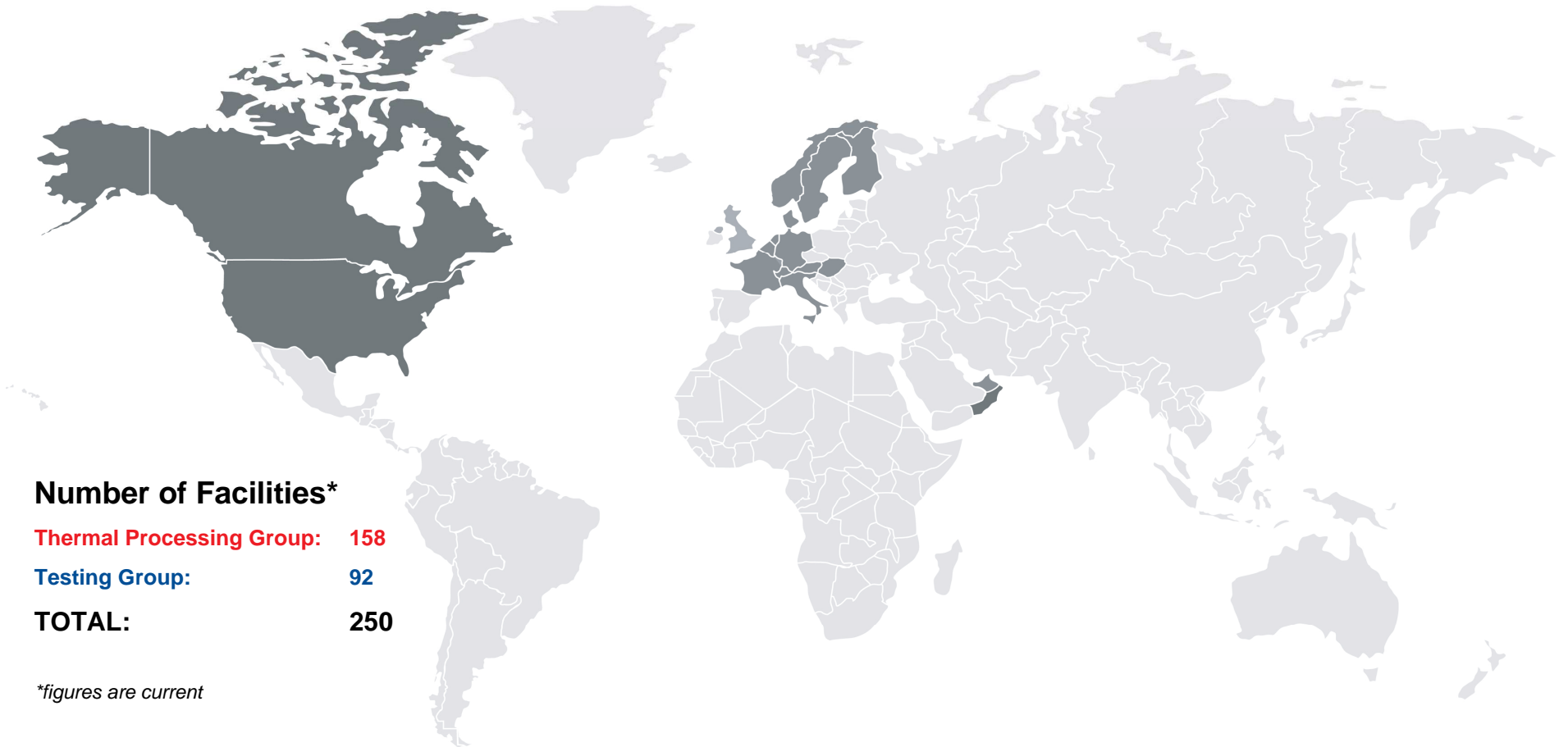
Testing Group: 58

TOTAL: 171

**figures are current*

Global Growth

North America expansion



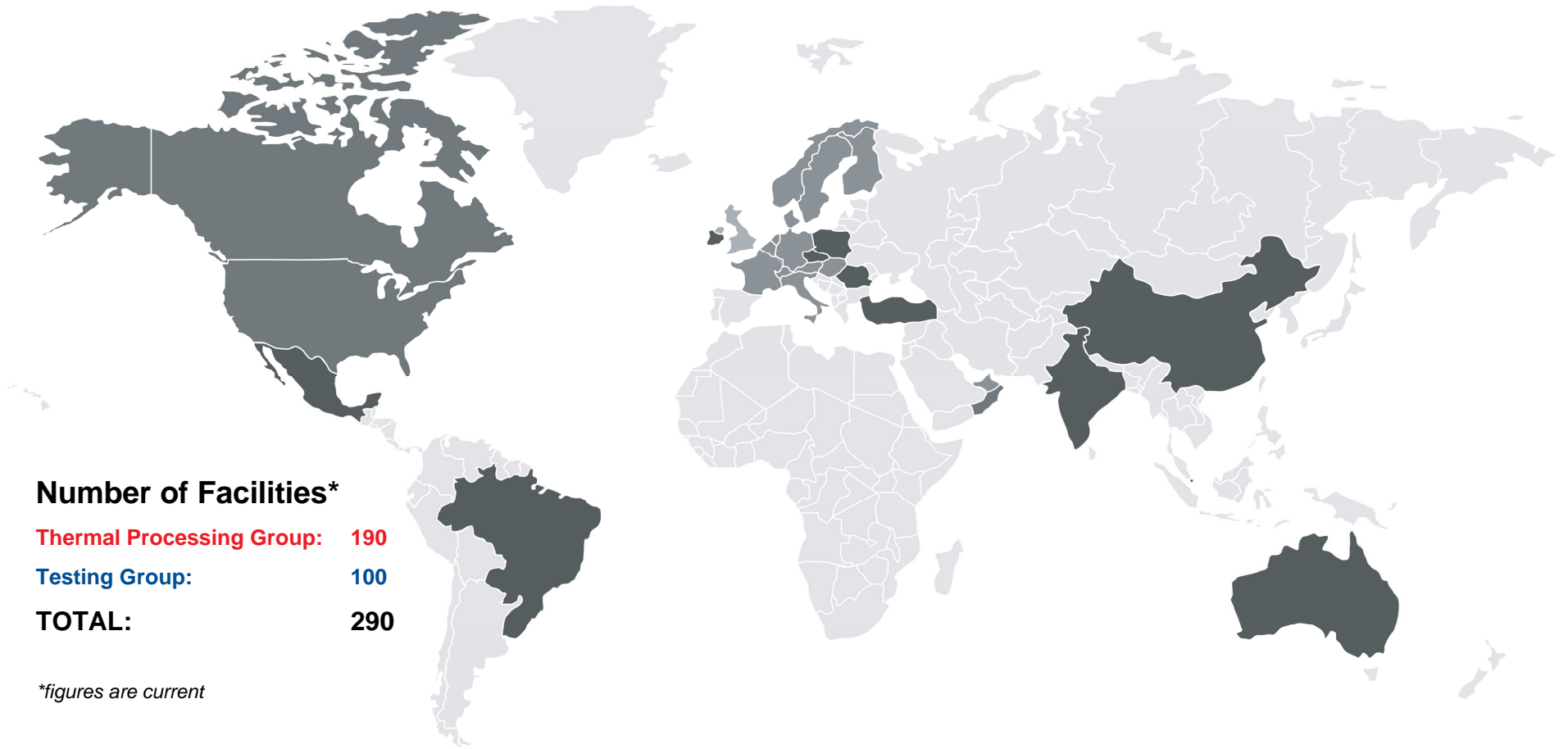
Number of Facilities*

Thermal Processing Group:	158
Testing Group:	92
TOTAL:	250

**figures are current*

Global Growth

Developing Markets



Number of Facilities*

Thermal Processing Group:	190
Testing Group:	100
TOTAL:	290

**figures are current*

Global Growth

The future...

